

# Guest Speaker

## Denny Wan

# Dimensioning security capability Under APRA CPS 234 planning



Core



# About me

## Denny Wan

- Cyber risk practitioner - Principal Consultant, Security Express
- Researcher @ Macquarie University – Cyber Insurance Pricing Strategies
- Chair – FAIR Sydney Chapter
- Chair – Australian Cyber Insurance Think Tank

### Core



# Agenda

- Overview of CPS 234
- Anatomy of CPS 234
- CPG 234 vs CPS 234
- Materiality considerations
- Cyber risk is a business problem
- Open Group FAIR
- Resources

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# Overview of CPS 234

- Released 7<sup>th</sup> Nov 2018



**Banking, Insurance, Life Insurance, Health Insurance  
and Superannuation (prudential standard)  
determination No. 1 of 2018**

**Prudential Standard CPS 234 Information Security**

[https://www.apra.gov.au/sites/default/files/cps\\_234\\_july\\_2019\\_for\\_public\\_release.pdf](https://www.apra.gov.au/sites/default/files/cps_234_july_2019_for_public_release.pdf)

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Sladen  
Legal



# Overview of CPS 234

- Released 7<sup>th</sup> Nov 2018

The key requirements of this Prudential Standard are that an APRA-regulated entity must:

- clearly define the information security-related roles and responsibilities of the Board, senior management, governing bodies and individuals;
- maintain an information security capability commensurate with the size and extent of threats to its information assets, and which enables the continued sound operation of the entity;
- implement controls to protect its information assets commensurate with the criticality and sensitivity of those information assets, and undertake systematic testing and assurance regarding the effectiveness of those controls; and
- notify APRA of material information security incidents.

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# Overview of CPS 234

Sydney Branch Meeting: November 22



TWO presentations (2CPE) The Workplace of the Future, Steering the Ship into Uncharted Waters, People, Technology and Security & A Perspective on Upcoming APRA 234 Standards for the Industry

discuss, **"The Workplace of the Future, Steering the Ship into Uncharted Waters, People, Technology and Security"**

**Speaker TWO:** Wilson Chiu Head Of Security at Police Bank Ltd will discuss **"A Perspective on Upcoming APRA 234 Standards for the Industry"**

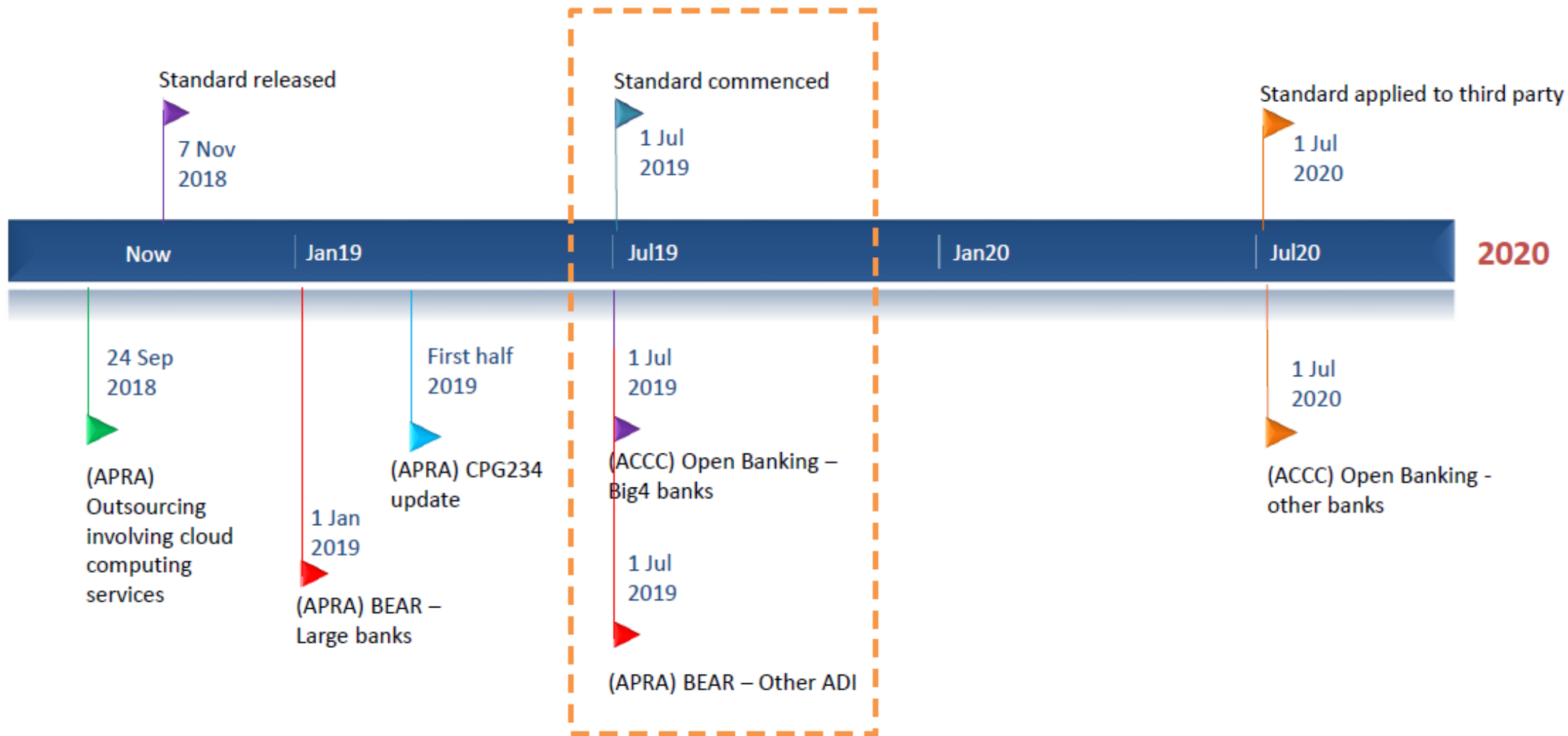
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# Exciting times ahead

## APRA CPS234

## Other relevant changes





# Key takeaways

- Board and management are responsible
- Recognising of third party risk
- Acknowledge shortage of security skills and recommend use of external resource
- Comprehensive coverage instead of based on materiality
- APRA notification

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# Anatomy of CPS 234

## 36 requirements in CPS234

Ref	Sections
13-14	Roles and responsibilities
15-17	Information security capability
18-19	Policy framework
20	Information asset identification and classification
21-22	Implementation of controls
23-26	Incident management
27-31	Testing control effectiveness
32-34	Internal audit
35-36	APRA notification

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# Anatomy of CPS 234



briefing note  
**385**  
Jan 2019

## CPS 234: Will you comply? Information Security standard for APRA regulated organisations

By Denny Wan<sup>1</sup> and Tahiry Rabehaja<sup>2</sup>

### Synopsis

In November 2018, the Australian Prudential Regulation Authority (APRA) released Prudential Standard CPS 234 making the board of regulated entities accountable for ensuring the adequacy and sustainability of their information security program. APRA's standard was published 9 months after the Notifiable Data Breach scheme<sup>3</sup> came into effect in the first quarter of 2018. The CPS 234 comes into full force in July 2019 with a 12 month extension for third party supplier contracts until July 2020.

<https://riskfrontiers.com/rf2018/wp-content/uploads/2019/01/Briefing-Note-385.pdf>

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# CPS 234 is a board problem

To ensure compliance, clause 13 explicitly makes the board of the regulated entities be ultimately accountable:

***13. The Board[4] of an APRA-regulated entity (Board) is ultimately responsible for the information security of the entity. The Board must ensure that the entity maintains information security in a manner commensurate with the size and extent of threats to its information assets, and which enables the continued sound operation of the entity.[5]***

***15. An APRA-regulated entity must maintain an information security capability commensurate with the size and extent of threats to its information assets, and which enables the continued sound operation of the entity.***

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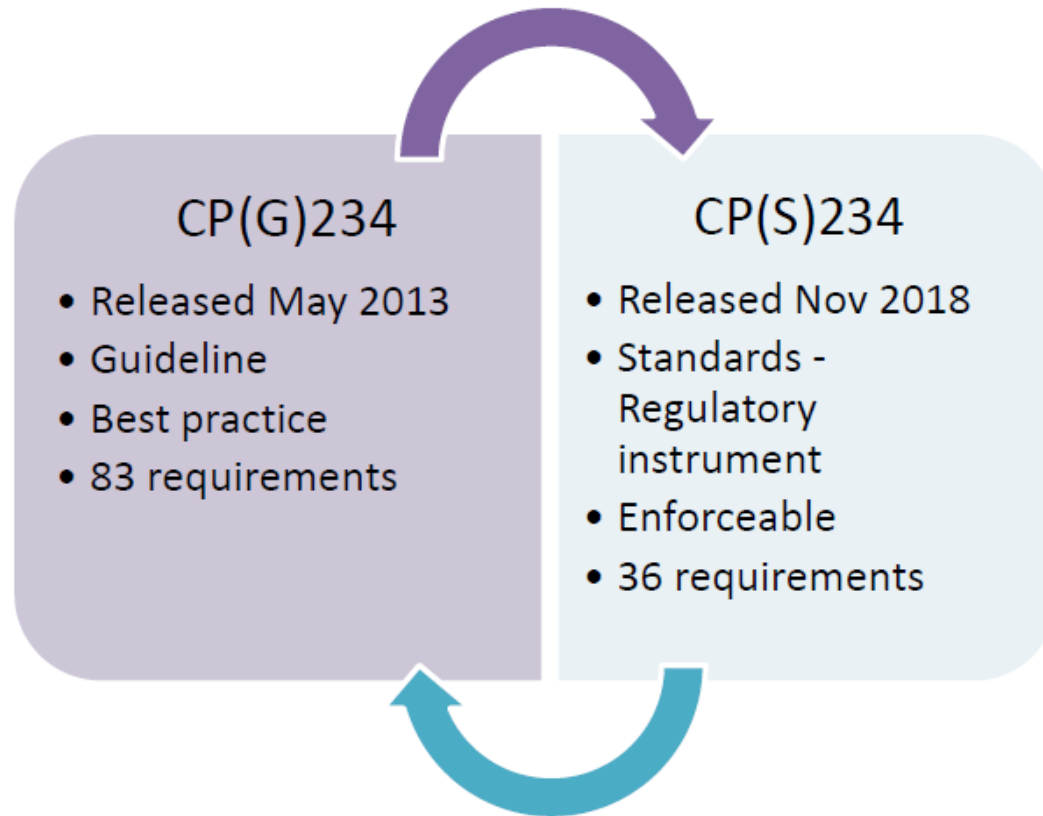
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# CPG 234 vs CPS 234



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# Sections in CPG 234

1. IT security risk
2. An overarching framework
3. User awareness
4. Access Control
5. IT asset life-cycle management controls
6. Monitoring and incident management
7. IT security reporting and metrics
8. IT security assurance

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## CPG 234

1. IT security risk
2. An overarching framework
3. User awareness
4. Access Control
5. IT asset life-cycle management controls
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## CPS 234

Ref	Sections
13-14	Roles and responsibilities
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# CPG 234

## An overarching framework

### Hierarchy of policies, standards, guidelines and procedures

22. An IT security risk management framework outlines a regulated institution's approach to managing IT security and is typically embodied in a hierarchy of policies, standards, guidelines and procedures. It would typically align to other enterprise frameworks such as project management, outsourcing management and risk management.
23. The IT security risk management framework would typically enable the design and implementation of the IT security controls. The strength of controls would normally be commensurate with the criticality and sensitivity of the IT asset involved.
24. The establishment and ongoing development of the IT security risk management framework would normally be directed by an overarching IT security strategy and a supporting program of work. This strategy would typically be aligned with a regulated institution's IT and business strategies, as appropriate.

## A principles-based approach

26. APRA envisages that a regulated institution would adopt a set of high-level IT security principles in order to establish a sound foundation for the IT security risk management framework. Common IT security principles include:
  - (a) defence-in-depth and diversity of controls, where multiple layers and types of controls are used to address risks in different ways. Therefore, should one control layer be compromised, other control(s) limit the impact on a regulated institution;
  - (b) denial of all features, permissions, functions and protocols unless required to conduct business operations. This reduces the number of attack approaches that may be used to compromise IT assets;
  - (c) timely detection and reporting of IT security breaches. This minimises the time in which a compromise of an IT asset can impact on a regulated institution;
  - (d) appropriately controlled error handling. Errors should not allow unauthorised access to IT assets or other IT security compromises;

# CPS 234

## Policy framework

18. An APRA-regulated entity must maintain an information security policy framework commensurate with its exposures to vulnerabilities and threats.
19. An APRA-regulated entity's information security policy framework must provide direction on the responsibilities of all parties who have an obligation to maintain information security.<sup>8</sup>

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# Materiality considerations

39 submissions received for the draft CPS 234 covering 5 main areas:

## Chapter 2 - Response to submissions

- 2.1 Identifying and classifying information assets
- 2.2 Third party arrangements
- 2.3 Notifications to APRA
- 2.4 Transition matters
- 2.5 Scope of application

Two main concessions:

1. Extension of notification period
2. Delay 3<sup>rd</sup> party contracts compliance by 12 months to July 2020

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# Materiality considerations

## Information security is a business problem

APRA has made it clear in its [response to the submission to the draft CPS 234](#)<sup>5</sup> that it intentionally makes the boards accountable for information security. This clearly means that information security is a business problem and not just an IT challenge. In its response, APRA explained that some submissions sought clarification on the “materiality rules”. Page 7 of the response gives one example of such a request:

***various requests for the application of a materiality threshold in relation to certain requirements in CPS 234 as the basis for determining the need to apply requirements or the degree of work required in applying certain requirements in the standard. For example, some submissions argued for a materiality threshold to apply in relation to testing the effectiveness of information security controls, and in determining the need to escalate and report testing results to the Board or senior management where security control deficiencies are identified that cannot be remediated in a timely manner;***

[Response to submissions on public consultation of draft CPS 234](#)

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# Materiality considerations

The following emphasis is further stated on page 8 under the section “APRA Response”:

***This reflects the fact that ensuring the information security of all information assets remains the responsibility of the regulated entity and that the Board is ultimately responsible for the information security of the regulated entity.***

A reasonable interpretation of APRA’s response is that the board is responsible for determining the materiality of information risk and adequacy of the controls. This interpretation is echoed by several commentators <sup>6 7 8</sup>.

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# Cyber risk is a business problem

- It is not a matter of technology but business and investment priorities
- Clause 15 demands “.. *security capability commensurate with the size and extent of threats to its information assets* ..”
- Boards are required to demonstrate the cyber security investment is proportionate and sufficient to reflect the threat
- It is no longer sufficient to just approve the cyber security budgets
- Boards need to set cyber security strategies from a business perspective
- Boards are responsible for **prioritisation** of investment strategies

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# ASX 100 Cyber Health Check Report (2016)



- Confirmed high level of board awareness of cyber risk
- Now is time to act



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# Factor Analysis of Information Risk (FAIR)

- Prioritisation requires quantification of risk not effort

## What is the FAIR Institute?

Factor Analysis of Information Risk (FAIR) has emerged as the standard Value at Risk (VaR) framework for cybersecurity and operational risk.

The FAIR Institute is a non-profit professional organization dedicated to advancing the discipline of measuring and managing information risk.

It provides information risk, cybersecurity and business executives with the standards and best practices to help organizations measure, manage and report on information risk from the business perspective. The FAIR Institute and its community focus on innovation, education and sharing of best practices to advance FAIR and the information risk management profession.

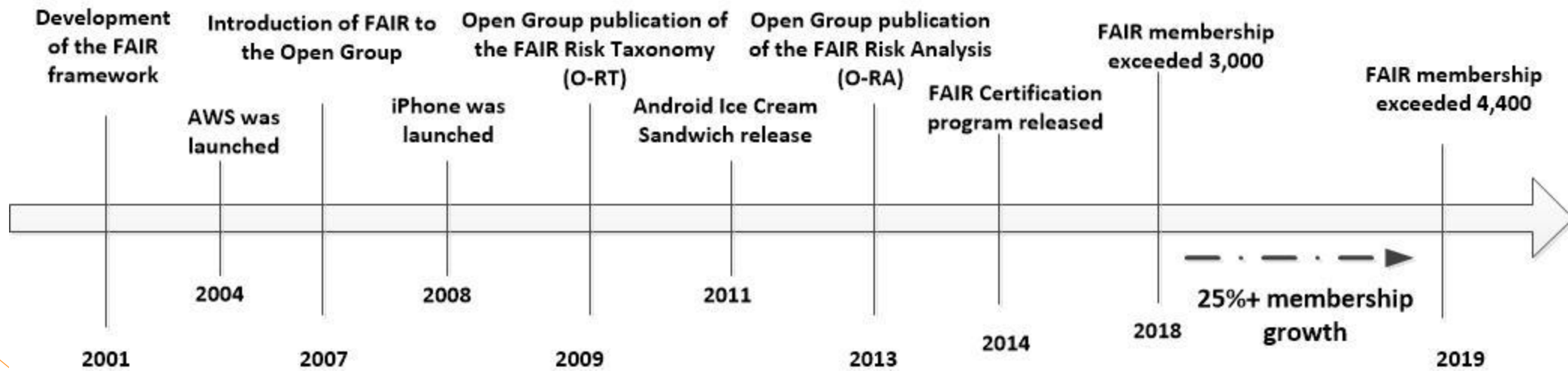
**4,400+**

**Members  
Worldwide**

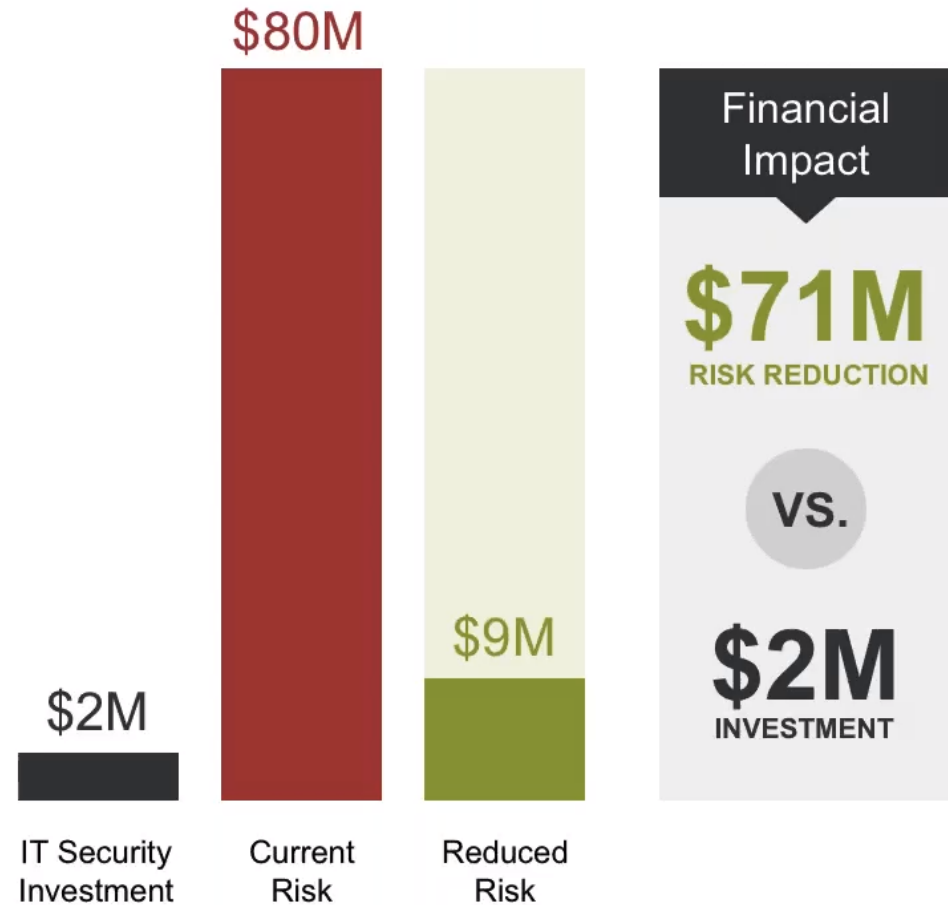
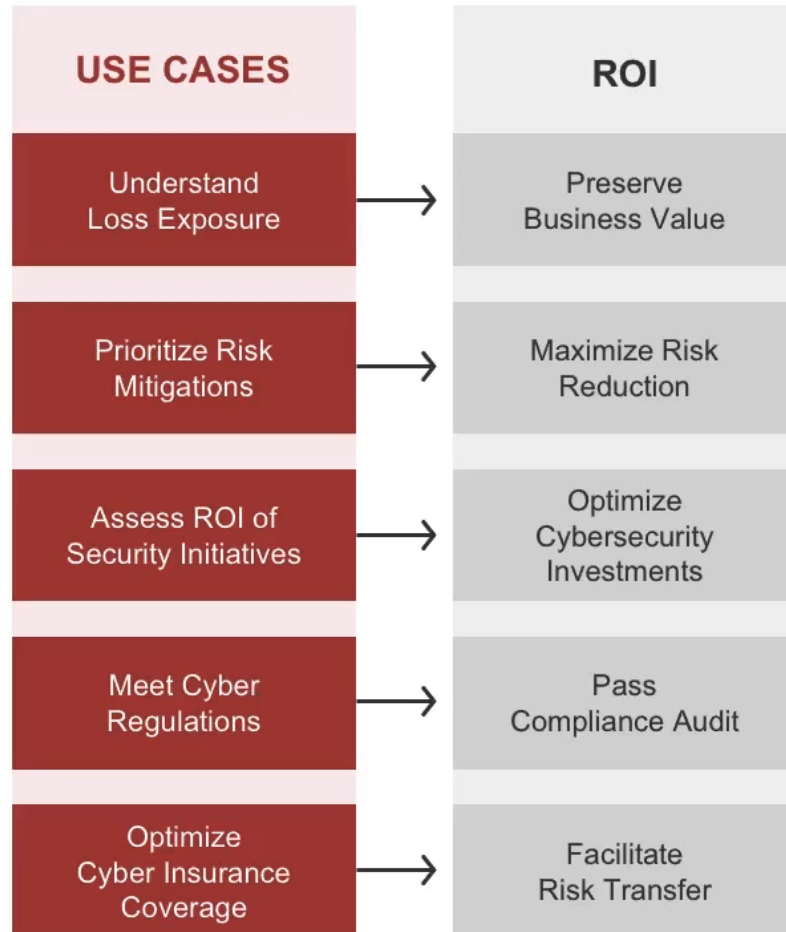
**30%**

**Fortune  
1000 Orgs.**

# History of FAIR

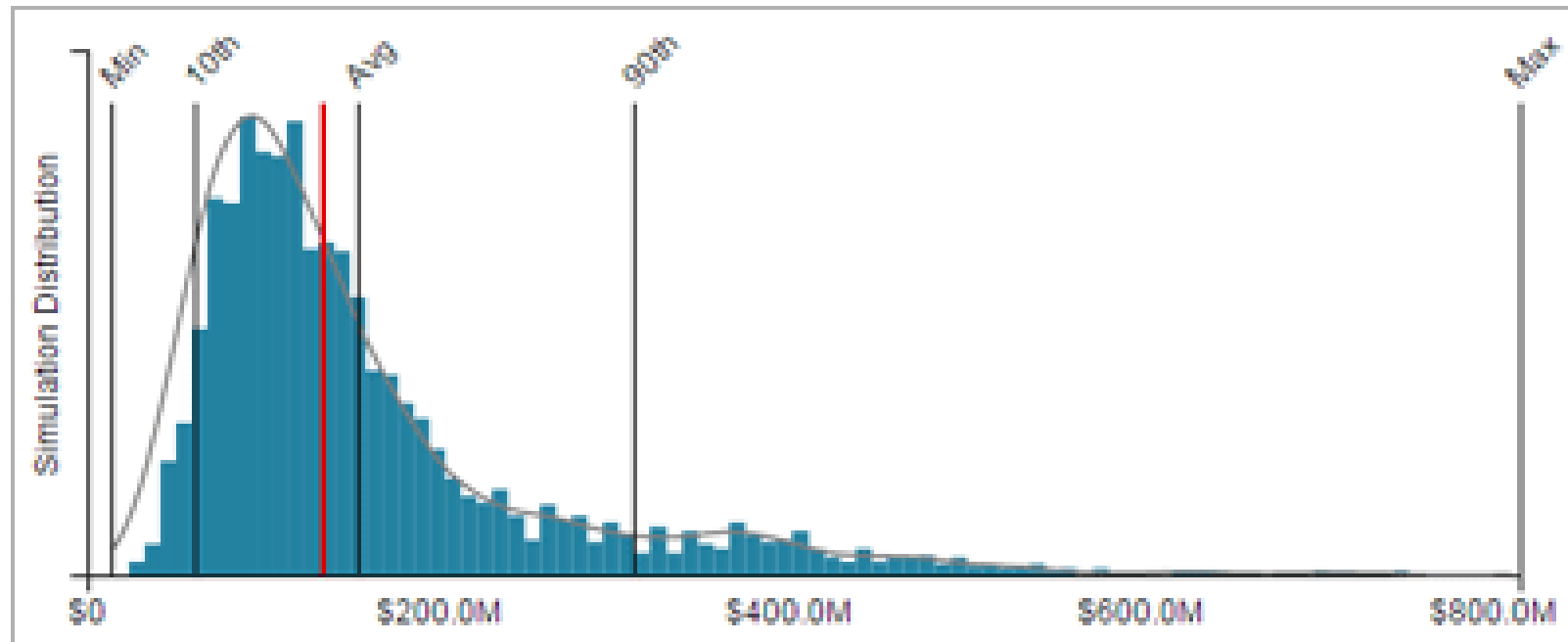


# MULTIPLE DIMENSIONS OF ROI





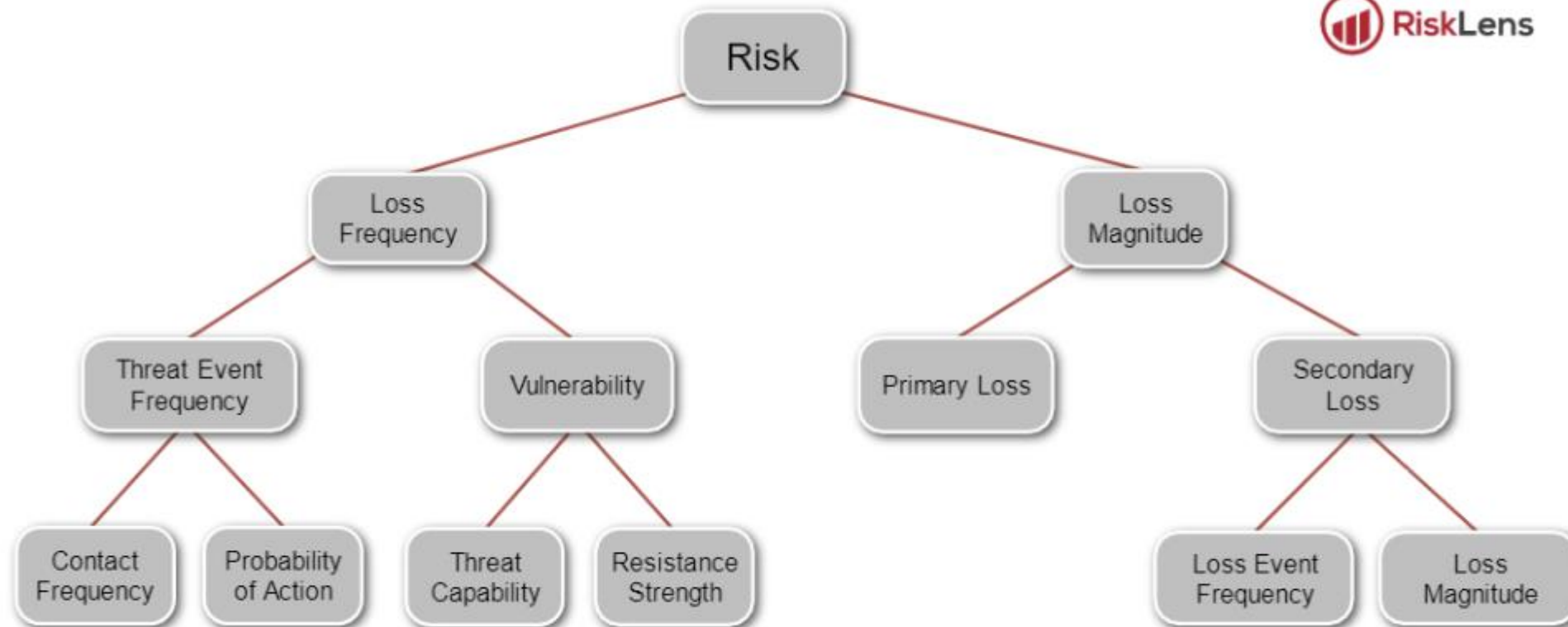
- Risk management is about dimensioning the **probabilities** of loss
- FAIR is a structured quantification approach expressed as distribution of **probabilities**



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# FAIR is a taxonomy



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# FAIR standards are FREE to download

## Open FAIR™ Certification

The Open Group Open FAIR™ Certification Program is aimed at meeting the needs of risk analysts and organizations employing risk analysts. The program is based upon Open Factor Analysis of Information Risk (FAIR), an open and independent information risk analysis methodology.

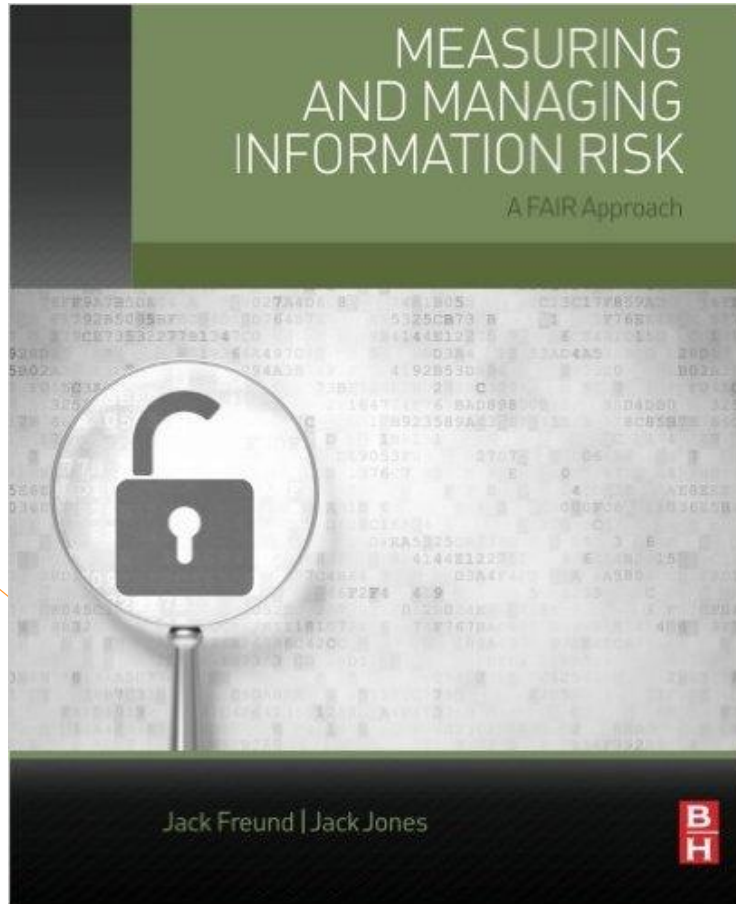
Open FAIR is gaining significant acceptance among large organizations as a leading risk analysis methodology. The Open Group has published two Open FAIR standards :

- [Open Risk Taxonomy Technical Standard \(O-RT\)](#). This standard defines a standard taxonomy of terms, definitions, and relationships used in risk analysis.
- [Open Risk Analysis Technical Standard \(O-RA\)](#). This standard describes process aspects associated with performing effective risk analysis.

These two standards constitute the body of knowledge for The Open Group FAIR Certification Program.

<https://www.opengroup.org/certifications/openfair>

# The FAIR Book by Jack Jones



## FAIR Institute Membership Benefits

	General	Executive	Charter
FAIR Institute LinkedIn Group (Private)	✓	✓	✓
FAIR Institute Member Resources	✓	✓	✓
Early Access to FAIR Workgroups Output		✓	✓
Free e-copy of Chapter 3 of FAIR Book		✓	✓
Free copy of the FAIR Book			✓
Discount on FAIR Conference			✓

Free book for Executive and Charter members

<https://www.fairinstitute.org/get-involved>

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ALL membership are still **FREE!** [Join now](#)

# Supported by open source tools

HOME / THE OPEN FAIR™ RISK ANALYSIS TOOL BETA (90-DAY BETA EVALUATION LICENSE)



<https://publications.opengroup.org/i181>

## THE OPEN FAIR™ RISK ANALYSIS TOOL BETA (90-DAY BETA EVALUATION LICENSE)

REFERENCE: I181

AVAILABLE TO DOWNLOAD

### Downloading the Beta Version of the Open FAIR™ Risk Analysis Tool

The Open FAIR Risk Analysis Tool can be used to perform a quantitative Open FAIR risk analysis as defined in The Open Group Risk Analysis (O-RA) and Risk Taxonomy (O-RT) standards. It is provided in the form of a Microsoft® Excel® spreadsheet.

The Beta version of the Open FAIR Risk Analysis Tool is available to all to download free-of-charge for non-commercial use. That will usually mean using it inside your organization. To use the Open FAIR Risk Analysis Tool for commercial purposes, a Commercial License will be made available with version 1.0 of the tool.

#### Availability

Download Open FAIR™ Risk Analysis Macro File (xlam)

Download Open FAIR™ Risk Analysis Tool User's Manual PDF File

Download Open FAIR™ Risk Analysis Tool xlsx File

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# FAIR-U



## The Risk Analysis Training Application based on FAIR

Example - Phishing Database Breach  
Created October 16, 2017  
Bryan Smith

**ANNUAL LOSS EXPOSURE**  
The forecasted annualized loss from this scenario.  
\$0 \$2.7M \$15.4M  
Min — Avg — Max

**LOSS MAGNITUDE**  
Enter Loss Magnitude at the Primary and Secondary levels

**LOSS MAGNITUDE**  
\$0 — \$2.7M — \$15.4M  
Minimum — Average — Maximum

**Full Results**

**Primary**

	Min	Avg	Max
Loss Events / Year	0	0.54	2
Loss Magnitude	\$0	\$33.2k	\$344.9k

**Secondary**

	Min	Avg	Max
Loss Events / Year	0	0.53	2
Loss Magnitude	\$0	\$2.6M	\$15.4M

**Total Loss Exposure**

	Min	Avg	Max
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1. Perform single FAIR-based risk analyses
2. Learn about the FAIR model and the different data inputs
3. Take advantage of embedded Monte Carlo simulations for your quantitative risk analysis
4. Communicate about risk in financial terms

<https://www.fairinstitute.org/fair-u>

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# FAIR Sydney and Melbourne Chapters



## Melbourne, Australia

Chair: Jason Ha, Director of the Digital Trust Risk Assurance Practice at PwC

NEXT MEETING

## Sydney, Australia

Chair: Denny Wan, Cyber Security Risk Expert, Security Express

NEXT MEETING

<https://www.fairinstitute.org/fair-institute-chapters>

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# FAIR Sydney Chapter meeting: Next Thursday 28<sup>th</sup> Feb 5:30pm @ PwC Barangaroo



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<https://www.eventbrite.com.au/e/fair-sydney-chapter-meeting-tickets-55012065569>



# Questions

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